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MEMORANDUM FOR: Colonel White

1. The attached Progress Report to the National Security Council on the implementation of the recommendations of the Jackson Committee has been prepared by the Operations Coordinating Board. The Jackson Committee Report contains 67 recommendations. This concerns itself with 54 of these recommendations.

2. The 13 recommendations not discussed are Nos. 1 and 20, and all those contained in Chapter VII, which deals with "Organization of Information Activities in Order to Achieve a More Unified Effort."

3. The 54 recommendations reported on can be broken down as follows:

10 - Already implemented.

25 - Implementation has been initiated.

14 - Subject to further study.

5 - Exceptions.

54 - Total

25X1C

4. The 5 exceptions are as follows:



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5. There is no indication in the Progress Report as to which recommendations have been implemented, which action has been started on, and which have been referred for further study. Rather, the balance of the Progress Report contains comments on the various recommendations by:

- 1 - The Department of State
- 2 - The United States Information Agency
- 3 - The Department of Defense
- 4 - The Foreign Operations Administration

6. The comments of the Department of State all contain a "Yes, but" flavor. For example:

"Recommendation No. 28 - In order to be less obtrusive, there should be a substantial reduction in American personnel overseas in countries where they are heavily concentrated. They should be replaced where necessary by qualified local nationals.

The Department concurs in the recommendation that a substantial reduction should take place in United States personnel in countries where they are now heavily concentrated. The Department believes that a foreign information operation gains in effectiveness to the degree that it avoids drawing attention to itself. At the same time, reductions can be carried to a point where efficient and secure operations, as in placing unattributed materials, become difficult."

7. The comments of the United States Information Agency are more direct. In general, they follow the pattern of "Agree," or "Do not agree," or "This is action we propose to take."

8. The Department of Defense comments only on Recommendation No. 17, which states that the NSC should initiate a study of United States psychological warfare operations in Korea. A summary of this study is given on one page, and I recommend you read it. (TAB A)

